Outcomes of the Third IARU Presidents' meeting, New Haven, 22-23 April 2008

Agenda item 2: Sustainable campus initiatives

2.1 IARU Campus Sustainability Plan

It was agreed that setting targets on greenhouse gas emissions was desirable. Therefore each university should - by 31 January 2009 – have a declared greenhouse gas emission target in time for announcement at the Copenhagen International Scientific Congress on Climate Change in March 2009. Presidents' were asked to note that the Congress will be held before the next Presidents' meeting in Cambridge (28-30 April 2009).

It was also suggested that in addition to the announcement that a press kit/tool kit be developed and information posted to the IARU website.

The common sentiment was that a single target would not be appropriate, local differences would need to be explained in some detail. It was agreed that the purpose of the metrics was not to create a league table.

There was a view that campus energy use was easier to capture than air and fleet usage.

Presidents agreed on a workshop to be held concurrent with senior officers meeting, involving relevant senior staff from Universities to finalise the metrics and targets. Presidents were asked to commit to sending 1-2 senior staff to this meeting.

2.2 Sustainability Fellowship/Internship

The Fellowship/Internship was proceeding with ANU, Yale and Oxford having selected its candidates. Others were encouraged to join in 2009.

2.3 IARU International Scientific Congress on Climate Change in Copenhagen March 2009

Yale and Tokyo offered to assist Copenhagen with getting IPCC buy-in. Post meeting Yale secured RK Pachauri's commitment to attend the Copenhagen Conference.

IARU members will disseminate information about the Copenhagen congress to relevant parties (a flyer was provided by Copenhagen) to encourage participation and student engagement.

2.3.1 Discussions around branding and association

It was agreed that where a conference or activity related to a core IARU project, IARU badging was appropriate (as in the case of the Copenhagen climate change congress). Where it was ambiguous, the Chair would circulate the proposal to members seeking agreement/endorsement for the branding to be used.

Agenda item 3: Report on conference "Women and Men in the Globalizing University"

The conference focused on data collection and the report back confirmed the lack of good research in this area.

It was agreed each institution will appoint a key contact (names to be provided to the IARU Secretariat) to act as the liaison point for the project. It was also proposed that a 'virtual' meeting be scheduled as soon as possible.

Members were also asked to identify their internal and external funding sources for gender study issues.

Berkeley expressed interest in publishing a journal of case studies of IARU members' experience in this area (on-line and hard-copy). The case studies would focus on the interventions taking place at their member schools attempting to improve the representation and advancement of women. Before any final commitment on a publication is made, a budget and work plan is required. A tentative commitment of $10,000 was made to this project.

It was suggested (by Cambridge) that this item could be considered for the research agenda in a year's time (at the Cambridge Presidents' meeting).

Agenda item 4: Research Directions
Funding strategies and protocols related to approaching external stakeholders

As noted under Agenda Item 6, the Presidents agreed to focus support for research projects on topics related to the institutions themselves such as "Sustainability" and "Women and Men in the Globalizing University."

Therefore, the draft assessment template for reviewing proposed research topics is not necessary at this juncture.

4.2 Global Change Projects

4.2.1 Ageing, Longevity and Health

After 18 months' work researchers have developed a more defined proposal from last year. It was agreed the Chair will write a letter providing in-principle support from IARU for the project. A developed cross-institutional proposal from the participating universities (rather than IARU) will be submitted to relevant funding agencies. Relevant due-

diligence processes would be applied at each institution.

Significant progress will be expected by the next Presidents' meeting.

4.2.2 Energy, Resources and Environment

4.2.2.1 Proposal for a Demonstrative Project on Sustainable Cities

The project is still in its preliminary stages but endorsement was given to continue the project and to report to the President's meeting next year. Cambridge noted there was other work going on in this field and it was agreed that each university would advise Tokyo of work that they were aware was taking place in this area.

4.2.2.2 International Symposium on Sustainable Science

ETH Zurich reported there had been no change from the letter sent to the group advising difficulties in attracting funding so it was agreed to remove the proposal from IARU's work agenda.

4.2.3 Security

The concept was agreed. It was proposed that the 2009 funding commitment be deferred until next year.

4.2.4 Mobility of People

This project will be left postponed and it was agreed it could come back if it developed its own momentum.

4.3 Building new projects

4.3.1 Global culture and citizenship

The IARU could add value by bringing a multi-disciplinary view to this issue. It was agreed to badge the proposed workshop as an IARU activity. IARU members were requested to provide contacts of people working in this area and suggestions of possible invitees. It was also agreed that the Secretariat should advise IARU key contacts who was being approached from participating universities.

ANU will set a date for the workshop and distribute information about the workshop (workshop flyer).

4.3.2 Engaging younger staff in IARU Research Collaboration

Senior officers were asked to work up a proposal. It was suggested that sending more junior people to workshops was perhaps a better approach

given that researchers would go where they were best suited.

4.4   New initiatives and directions

4.4.1 Industrial innovation proposal

Discussion, led by NUS, suggested broadening the topic to "innovation" and dropping the "industrial". It was agreed to retain the current title but that a broadening might occur as the topic was further explored.

Each institution was asked to send a contact from their institution to Kate Pretty (Cambridge) so Mike Gregory, who will take responsibility for driving this item forward, can select others with whom to work.

Optional session - Emerging digital technologies

Google Presentation

Google is developing programmes in on-line content focusing on education and on-line courses and translation of content into 40 key languages.

IARU member universities were asked to provide contact details for those people responsible for digital content in their institutions.

IP issues were discussed but there was value in translating content and particular interest in expanding the coverage of Google's work to research and not just course content.

Agenda 5: Education initiatives

5.1   Global Summer Program

Presidents' commended the GSP efforts to date. The GSP working group was asked to prepare a report to the Presidents upon the completion of the 2008 GSP. It was suggested that the GSP working group meet in September before the senior officers' meeting.

The Presidents agreed:

• GSP courses should be promoted to both home students and partner students.

• Course offerings may need to be negotiated to avoid competing topics. Institutions could consider inviting faculty across institutions to teach into a program.

• The GSP should try to develop to a stage where each institution offers 2 courses.

The Chair asked institutions to consider (locally) how they will support GSP activity in 2009.

5.2   Research–led Teaching

Participants agreed the points raised in the paper should be further explored. There

was discussion about whether Research–led Teaching was the correct term for the project. 'Education in a research intensive institution' or 'How to make better use of research assets when teaching' was floated as more appropriate alternatives.

The proposers Richard Baker (ANU) and Elizabeth Fallaize (Oxford) were encouraged to refine the proposal, arrange a workshop and extend invitations to relevant people at IARU institutions.

Agenda 6: Evaluation of success of IARU and next steps

Institutional research was identified as a priority. The IARU Chair will circulate a revised MOU (reflecting IARU's modified focus).

It was recognized that IARU's successes had been rooted in projects where the institutions themselves would benefit from the initiative and the work aligns with the institutions' missions. The two prime examples are the Women and Men in the Globalizing University and Campus Sustainability. It was agreed that it is difficult to use IARU to advance research on topics of that ordinarily would be pursued by compliments of scholars whose work aligns with other experts who may or may not be resident at IARU institutions. Funding for these projects is best pursued through traditional funding sources and processes such as foundations with peer-reviewed applications.

The Presidents discussed the funding arrangements for future workshops. It was agreed the following guidelines would apply:

• Participants continue to pay their own costs of travel and accommodation.

• Host universities will receive funding up to USD 15 000 for hospitality, venue, additional staffing resources, post conference costs etc

Funding was agreed to for the following workshops:

1. Careers Professionals workshop
2. Industrial Innovation workshop
3. Global Citizenship workshop
4. Research - led Teaching workshop
5. ERE - Sustainable Cities workshop
6. Sustainable Campus Officers meeting
7. Global Summer Program working group meeting
8. Women and Men in the Globalizing University
   (targeting Fall 2009)

It was also agreed that existing research projects (Security and Ageing, Longevity and Health) should continue with limited funding from the IARU for one year and should identify external funding for activities beyond that time.

Funding was agreed to for the following:

1. Health Policy data collection/analysis
2. Security proposal development 2008

Agenda 7: IARU membership

Agreed to keep the membership as it is for the next two years with the issue under review and included on the annual Presidents' agenda.

Presidents' agreed, in the future, a process would need to be developed to choose new partners if the IARU wished to change its position. Universities from Africa, Latin America and India could be considered.

Agenda 8: Business Matters

8.1   Student Exchange

PKU invited those interested in its China Scholarship Council scholarship program to contact Ms Manli Zhou (PKU IARU key contact).

8.2   Location of Presidents' Meeting 2010

It was agreed that Peking University would host the 2010 meeting (dates to be confirmed).

The 2008 senior officer meeting will be held October 20 – 22, 2008 in Berkeley with the IARU Chair in attendance. It was also recommended that the following groups consider concurrently holding their own meetings around the senior officer meeting: Sustainability Officers (IARU Campus Sustainability Plan), the undergraduate deans and their equivalent (Research-led Teaching workshop) and possibly the Global Summer Program working committee.

8.3   Other items raised:

- The IARU Chair acknowledged that this was President Shih and President Komiyama's last meeting and thanked them both for their contribution to the development of IARU

- Yale circulated a Center for Business and Environment flyer for interest (and circulation where appropriate).

- Copenhagen drew attention to their IARU Newsletter published by the Faculty of Health Science

- Cambridge sought feedback about extending an invitation to other leading institutions (outside the IARU group) at the next Presidents' meeting. It was proposed this Cambridge event could be an optional one day discussion around Capacity Building.

- ETH Zurich consulted the group regarding Open Access Publishing with particular interest in the balance between protecting IP and making material available to students at a reasonable cost.

The senior officers were asked to discuss open access at the October meeting, to identify the position of each institution on digital technology and report back to Presidents' at the 2009 meeting.