

## IARU Presidents' Meeting – Agenda

### University of Oxford, 24 – 26 April 2016

#### Sunday, 24 April

##### IARU Presidents' Panel, an initiative of IARU Alumni Directors

- 15:00 *IARU Presidents meet in the hotel lobby with Professor Ngaire Woods<sup>1</sup>, moderator of the Presidents Panel.*
- 15:45 *Pick up from hotel, walk to Sheldonian Theatre*
- 16:00 **Welcome from Oxford's Vice Chancellor Professor Louise Richardson and Induction of University of Cape Town into IARU**
- 16:15 **Presidents Panel: "Challenge for the Future - What Makes a Great University in the 21st Century?"**  
*Moderator: Prof. Ngaire Woods, Dean of the Blavatnik School of Government and Professor of Global Economic Governance, University of Oxford*  
Prof. Woods will engage Presidents in a discussion of what's ahead for their institutions and for the higher education sector, focused on how universities should respond to the evolving and growing demands they face from governments, alumni and donors, and students. Discussion and questions from the audience.
- 17:45 *Walk to Weston Library*
- 18:00 **Networking Reception with IARU Alumni** (at Weston Library)
- 18:45 *Gather at the entrance of the Weston Library to walk to Balliol College.*
- 19:15 **Welcome Dinner at Balliol College**  
*(IARU Presidents' Meeting delegates only)*

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<sup>1</sup> Her first name is pronounced "Nye-ree"; it rhymes with "fiery"

**Monday, 25 April**

08:15 *Pick-up from hotel, walk to Pembroke College*

08:30 **Opening**

**Welcome Address** Prof. Louise Richardson, Vice-Chancellor, University of Oxford

08:35 **Session 1: Presidents' Regional Round-up**

Regional-Round ups are discussions on global, regional and national trends affecting higher education, including focus on internal priorities development in the respective partners' institutions and any other matters of interest to IARU. (Around the table)

10:30 *Refreshment break*

11:00 **Session 2: Continuing and Distance Education**

Many leading universities enroll thousands of “non-traditional” students, who may be returning to education later in life, studying part-time or at a distance, and/or seeking to gain specific skills rather than a full degree.

**Presentations by:**

*Prof. Angus Hawkins, Acting Director, Department for Continuing Education, Oxford.*

The mission of “ContEd” at Oxford is to make the university’s scholarship open to wider audiences. The Department enrolls more than 14,000 students annually on a range of short courses, both in-person and distance, and longer courses leading to University awards such as degrees and diplomas.

*Mr. Keith Zimmerman, University Secretary, The Open University, UK.*

The Open University (OU) is one of the world’s largest universities, with more than 180,000 students, most of whom are engaged in the OU’s “supported open learning” style of distance education.

Presentations followed by questions and discussion.

12:15 *Photo session*

12:30 *Lunch (Pembroke College, Presidents dine in a separate room)*

13:30 **Session 3: IARU Chairperson 2017 – 2018**

13:35 **Session 4: IARU Sustainability Activities**

**4.1 Campus Sustainability: How Do You Make a Campus ‘Green’?**

*Prof. Pradeep Chhibber, University of California, Berkeley*

Presentation and screening of the video created for the 10th anniversary of IARU.

**4.2 Updated IARU Presidents' Statement on Sustainability (UCPH)**

Discussion and approval of the Statement on Sustainability.

### **4.3 Sustainability in Universities' Financial Management**

*Ms. Sandra Robertson, Chief Investment Officer & Chief Executive Officer, OU Endowment Management, University of Oxford*

*Ms. Antonia Coad, Head of Internal Relations and External Affairs, Endowment Management, University of Oxford*

Several IARU institutions were challenged by their students to take “green” measures also in the financial management of the universities. Students demanded for “divestment” and/or “positive investment”, calling in fact for a more socially and environmentally aware allocation of financial resources. Are universities in a position to address these requests?

Presentation followed by open discussion.

## 14:35 **Session 5: Selected IARU Institutional Joint Working Initiatives**

### **5.1 Women and Men in Globalizing Universities**

*Dr. Rebecca Surender, Pro Vice-Chancellor for Diversity, University of Oxford*

*Ms. Trudy Coe, Head of Equality & Diversity at the University of Oxford*

The IARU group “Women and Men” identified the need to define “success” of gender related measures at IARU Universities. Presidents are invited to have a brief discussion on their and IARU’s understanding.

Questions from the group:

- Do we call it a success if the female share in various academic positions is going up?
- To which degree should it go up?
- Is it a success to reserve financial resources for gender issues?
- How big would successful budgets have to be?

Facilitated discussion.

### **5.2 IARU Joint Online Course**

*Prof. Kiichi Fujiwara, Special Assistant to the President, Professor at the Graduate Schools of Law and Politics*

The IARU joint program will focus on State Fragility and Peacemaking through a joint effort of faculties from four institutions, University of California Berkeley, University of Cambridge, National University of Singapore, and University of Tokyo.

Updates about the development of the 1<sup>st</sup> IARU joint course.

## 15:30 *Refreshment break*

16:00 **Session 6: Key Updates on other IARU Institutional Joint Working Initiatives**

**6.1 Alumni Associations Network (ANU)**

**6.2 Global Transformation in IARU Member Strategies (ETH Zurich)**

**6.3 International Student Teaching & Support (ANU)**

**6.4 Librarians' Contact Group (UCPH)**

**6.5 Research Administrators' Network (UCPH)**

**6.6 Technology Transfer Group (PKU)**

**Session 7: New Proposals (tbc)**

17:00 *End of meeting day 1*

18:00 *Evensong at Christ Church Cathedral (Optional) Duration: approx. 50 min*

18:45 *Pick up from hotel, walk to dinner venue*

19:00 **Drinks Reception** at Divinity School

19:30 **Formal Dinner** at Divinity School

**Tuesday, 26 April**

08:45 *Pick-up from hotel*

09:00 **Session 8: Academic Freedom**

Academic freedom is a fundamental attribute of leading universities, encompassing crucial and current issues such as government censorship of critical ideas, freedom to choose areas of research, institutional managerial autonomy, responses to terrorism/radicalisation, and free expression vs. creating "safe spaces" on campus.

**Presentation by**

*Mr. Nick Hillman, Director of the Higher Education Policy Institute.*

HEPI is the UK's only independent think tank devoted to higher education policy.

Presentation and discussion with Nick Hillman, followed by IARU internal discussion.

10:30 *Refreshment break*

11:00 **Session 9: Updates from IARU Research Collaboration and Global Education Initiatives**

**9.1 Ageing Longevity and Health - Graduate Student Conference (UTokyo)**

**9.2 Global Summer Program (IARU Secretariat)**

**9.3 Novo Nordisk International Talent Program (UCPH)**

**Session 10: Business Matters** (IARU Secretariat)

**10.1 Update on IARU Membership**

**10.2 Financial Report**

**10.3 Presidents' Meeting 2017 and 2018**

**10.4 Wrap-up**

12:00 *End of meeting, lunch*

13:20 *Walk to hotel*

*or*

**Visit to the Bodleian Libraries and Oxford Historical Colleges** (optional) *Return to hotel at approximately 16:15*