

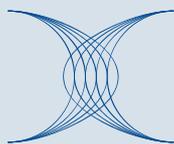
INTERNATIONAL ALLIANCE OF
RESEARCH UNIVERSITIES

Meeting of IARU Senior Officers, Sep 19-21, 2007, Tokyo



Participants Information Guide

International Alliance of Research Universities
(IARU)
Meeting of Senior Officers
University of Tokyo
19-21 September 2007



Agenda for Meetings at University of Tokyo

19-21 September 2007

Wednesday 19 September

- 1130 **Transfer from Tokyo Dome Hotel (Assemble in foyer)**
- 1145 Transfer from Forest Hongo Hotel (Assemble in foyer)
- 1200 – 1320 *Lunch (Gakushi Club Annex, Room 8, Second floor)*
- 1320 Guests to walk to **Sanjo Conference Hall**
- 1330 – 1530 **Sustainable Campuses – Session 1**
(Second floor meeting room, **Sanjo Conference Hall**)
1. Welcome – **Professor Ian Chubb**
 2. Identifying appropriate sustainability measures (metrics)
 3. Comparing Ecologically Sustainable Design (ESD) building standards in IARU member countries to identify common elements
 4. Developing a (global) standard - integrating metrics, building guidelines and sustainability principles, for IARU
- 1530 – 1600 *Afternoon Tea*
- 1600 – 1800 **Sustainable Campuses - Session 2**
(Second floor meeting room, **Sanjo Conference Hall**)
5. Integrating education and campus management in the context of campus sustainability
 6. Interns for sustainable campuses – proposed exchange program
 7. General discussion on the process leading up the meeting of IARU Presidents at Yale in April 2008
 8. Closing Summary
- 1815 **Bus transfer from Tokyo Dome Hotel to dinner venue for delegates not attending Sustainable Campus sessions (Assemble in foyer)**
- 1900 – 2100 *Dinner – Japanese (On-campus at Kaitoku-kan)*
- 2100 Transfer to Hotels

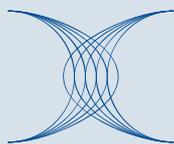
Thursday 20 September

- 0745 **Transfer from Tokyo Dome Hotel (Assemble in foyer)**
- 0815 Transfer from Forest Hongo Hotel (Assemble in foyer)
- 0830 – 1030 Education Collaboration - Session 1
(Second floor meeting room, **Sanjo Conference Hall**)
1. Welcome – **Professor Ian Chubb**
 2. Global Summer Program
- 1030 – 1100 *Morning Tea*
- 1100 – 1300 Education Collaboration - Session 2
(Second floor meeting room, **Sanjo Conference Hall**)
3. Other education collaboration
 - 3.1 IARU educational initiatives around sustainability
 - 3.2 Educational opportunities arising from IARU projects
 - 3.3 Open Yale
 4. Regional perspectives on leadership roles
 5. Student Exchange
 6. Closing Summary
- 1300 – 1400 *Lunch – Chinese/Japanese (On-campus at Sanjo Kaikan)*
- 1400 – 1530 **Senior Officers Meeting - Session 1**
(Second floor meeting room, **Sanjo Conference Hall**)
1. Welcome – **Professor Ian Chubb (Chair, IARU)**
 2. **Revised IARU Research Project proposals**
 - 2.1 **Security**
 - 2.2 **Ageing, Longevity and Health**
- 1530 – 1600 *Afternoon Tea*
- 1600 – 1730 **Senior Officers Meeting - Session 2**
(Second floor meeting room, **Sanjo Conference Hall**)
- 2.3 **Energy, Resources and Environment**
 - 2.4 **Approaches to funding agencies**
 3. **ISSS**
 4. 2009 United Nations Climate Summit, Copenhagen
- 1730 **Transfer to hotels**
- 1820 **Transfer from Forest Hongo Hotel (Assemble in foyer)**

- 1830 **Transfer from Tokyo Dome Hotel (Assemble in foyer)**
- 1900 – 2130 *Dinner – Sushi demonstration (On-campus at Koishikawa Annex, University Museum)*
- 2130 **Transfer to hotels**

Friday 21 September

- 0745 **Transfer from Tokyo Dome Hotel (Assemble in foyer)**
- 0815 Transfer from Forest Hongo (Assemble in foyer)
- 0830 – 1000 **Senior Officers Meeting - Session 3**
(Second floor meeting room, Sanjo Conference Hall)
5. Movement of People
 6. Women in Universities Project
 7. Possible capacity building role for IARU
- 1000 – 1030 *Morning Tea*
- 1030 – 1200 **Senior Officers Meeting - Session 4**
(Second floor meeting room, Sanjo Conference Hall)
8. IARU and Careers
 9. IARU Membership
 10. Agenda for Meeting of Presidents at Yale in April 2008
 11. Senior Officers meeting in 2008
 12. Other Business
 13. Closing Summary
- Walk to Capo Pellicano
- 1200 – 1330 *Closing Lunch – Italian (“Capo Pellicano” on-campus restaurant)*
- 1330 **Transfer to hotels**
- 1815 Meet in Tokyo Dome Hotel foyer for dinner departure
- 18:30 *Pre-dinner drinks and informal Japanese dinner –
hosted by Professor Kazuhiko Takeuchi
(“Umayu Akasaka” restaurant)*



2007 Meeting of IARU Senior Officers

Participants

Chair

Professor Ian Chubb (ANU)

Research leads

Ageing, Longevity and Health
Professor Ulla Wewer (Copenhagen)

Energy, Resources and Environment
Professor Kazuhiko Takeuchi (Tokyo)

Security
Professor Bill Tow (ANU)

Full list of participants

The University of Tokyo

Professor Makoto Asashima
Managing Director
Executive Vice President

Professor Kazuhiko Takeuchi
Director
Division for International Relations

Professor Keisuke Hanaki
Department of Urban Engineering
Graduate School of Engineering

Professor Yasunobu Sato
Graduate Program on Human Security
Graduate School of Arts and Sciences

Professor Kiichi Fujiwara
Graduate School for Law and Politics

Professor Hiroko Akiyama
Endowed Research Department of Gerontology
Division of Project Coordination

Professor Takeo Fujiwara
Center for Research and Development of
Higher Education

Dr Kaori Hayashi
Associate Professor
Graduate School of Interdisciplinary
Information Studies

Professor Akiko Tsugawa
UT Office for Gender Equality

Mr Norihiko Shimizu
Head, International Affairs Department

The Australian National University

Professor Lawrence Cram
Deputy Vice-Chancellor

Associate Professor Richard Baker
Deputy Dean
College of Science

Mr Bart Meehan
Associate Director
Business and Site Services

Dr David Carpenter
Environmental Manager

ETH Zurich

Dr Margrit Leuthold
Office of Planning and Logistics

National University of Singapore

Professor Barry Halliwell
Deputy President (Research and Technology)

Professor Lily Kong
Vice-Provost (Education)

Professor Alan Chan
Associate Provost (Undergraduate Education)

Professor Michael Saunders
Director
NUS Environmental Research Institute (NERI)

Associate Professor John Richardson
Vice-Dean
Faculty of Arts and Social Sciences

Ms Lina Goh
Senior Engineer
Campus Sustainability Unit
Office of Estate & Development

Ms Lily Wong
Project Coordinator
NUS Campus Sustainability Committee
Environmental Stewardship

Peking University

Mr. Li Yansong
Assistant President and Director of
International Office

University of California, Berkeley

Dr John Lie
Dean
International and Area Studies

University of Cambridge

Professor Michael Gregory
Head of the Manufacturing and Management
Division of the University Department of
Engineering

University of Copenhagen

Professor Lykke Friis
Pro-rector

Dr John E. Andersen
Director
International Office

Mr Hans Halvorsen
Manager
Campus Programme

University of Oxford

Professor Elizabeth Fallaize
Pro-Vice-Chancellor for Education

Dr Heather Bell
Director of International Strategy

Yale University

Mr Don Filer
Director
Office of International Affairs

Dr Jane Edwards
Associate Dean for International Affairs

Dr Julie Newman
Director Office of Sustainability

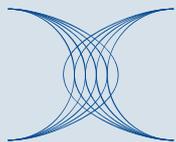
Dr William Whobrey
Director
Yale Summer Session

Ms Caroline Howe
2007 ANU/YALE Sustainability Internship
Program participant

IARU Secretariat

Mr Iain Watt
Director

Ms Amelia Whitelaw
Co-ordinator



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RESEARCH UNIVERSITIES

2007 Meeting of IARU Senior Officers

The University of Tokyo
19 – 21 September 2007

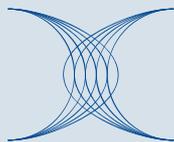
Agenda and Participants

Education Collaboration

Senior Officers Meeting

Sustainable Campuses

Other Documents



Meeting of Senior Officials ETH Zurich, 20 September 2006

Research projects/Other projects

Challenges currently:

- Difficult to engage academics who already have research agendas
- Academics are reluctant to commit to broad research projects, participation may occur once the research themes are defined.
- Academics within some communities are not aware of the IARU
- At this stage few institutions have allocated funding for the initial collaboration stage

Participants suggested that direction be provided to organisers about expectations of outcomes from the workshops. These should include:

- Preparation of an intellectual case
- A session dedicated within the remaining workshop to the preparation of a costings model and the identity of suitable funding bodies.
- Opportunities to involve research students, and early career researchers should be explored.
- Shortly after the workshops lead universities should prepare written reports to the secretariat (there may be some additional liaison between the secretariat and the lead universities ensuring comparable reports).
- Secretariat will circulate to the IARU members with significant lead time to the Presidents meeting.

It was proposed that the secretariat with the assistance of representatives of IARU members (from US, UK, Japan/China) seek external seed funding from US funding bodies such as Ford and Rockefeller Foundations to support the IARU's international collaboration agenda (expressly for international collaboration in terms of travel and workshop/conference funding – say \$50,000 per workshop). The approach would seek to use the US\$100,000 of secretariat funding to leverage additional funding. This would be arranged to take advantage of the presence of appropriate IARU representatives in the US. John Lie to assist in this.

It was agreed that workshops (including the one on the role of women and the education meetings) would be able to bid for up to US\$10,000 to take their workshop outcomes to a document ready for consideration by Presidents in March. The secretariat will prepare some simple guidelines. Bids would be assessed by the secretariat with two senior officers co-opted to assist. Material for the Presidents meeting should include some scoping of costs and possible sources of funding (including local sources).

Finance and sponsorship

It was agreed that members would provide their research protocols (with particular reference to acceptable sources of funding) to the secretariat (or, where preferred, simply identify sensitive areas via a set of dot points). The secretariat would then compile a IARU protocol that takes account of each member's sensitivities.

Website

Participants were positive about the website and opportunities to both utilise it as an information sharing mechanism within the IARU and as a place where non-members can learn about the IARU.

Membership

The extension of IARU membership will be revisited at the meeting of the senior officers in 2007.

Chair for 2008 and 2009

Senior officers to send any expressions of interest to the secretariat by the end of October. It was agreed that one outcome that would be well supported would be for the current Chair to extend his term by another one or two years. Participants agreed that the Chair be approached about this, should there be no expressions of interest from other Presidents. There was some agreement that a two-year term might be too short to have an effective impact.

Secretariat in 2008 and 2009

Two options were explored, one in which the secretariat moves with the presidency, and the other in which the secretariat stays with ANU for a longer period. There are benefits and problems with either option and the matter was unresolved. After discussions with the Chair the secretariat will circulate options about the location of the secretariat for 2008-2009 and the long-term alternatives of the location of the secretariat.

Presidents' meeting at ANU in March 2007

It was agreed that the program should include at least one quarter of a day for informal discussions. The secretariat will send an email with a draft program (including the proposed agenda and possible related events) to the Presidents seeking feedback.

Presidents' meetings in 2008 and 2009

Agreed Cambridge will host 2008 meeting. Anticipated if the Chair changes the meeting in 2009 will be held on the campus of the Chair elected. If no change to chair then at a location to be advised.

Senior Officers meeting in 2007

Agreed Tokyo will host 2007 meeting. Tokyo will provide the secretariat with possible dates in mid to late September, which will be circulated to determine the most suitable date(s).

Financial Report /Annual contributions

Annual contributions from members will remain at US\$20,000 for 2007.

USD100,000 will be used for leveraging in the seed funding proposal. It is proposed that the remaining amount is used for assisting the lead universities developing their research proposals for the Presidents meeting.

Agreed expectations:

- The research projects would bid for USD10,000 where it was required.
- A small group (three people including the secretariat) would vet the expenditure
- The secretariat will draft guidelines about the appropriate use of the USD10,000 funding

Registration of name /logo

Agreed the secretariat will register the trademark in the eight countries where IARU member universities are located.

Publications

No action required

Staff Exchanges

It was agreed that this represented a good opportunity to learn from each other's experiences. Yale has already developed a useful list for assisting visiting staff to Yale which could be circulated to members interested. This type of activity will take place under the umbrella of IARU staff mobility. Members will support/encourage staff to become involved.

Student Exchanges

NUS tabled the NGS-IARU Scholarship proposal seeking feedback from the IARU. Members will respond directly to Professor Halliwell.

It was proposed the IARU umbrella existing exchange activity (particularly at PhD level) which would allow recognition of existing mobility and deepen the alliance (may be useful when seeking external funding for international collaboration). Opinion was divided on the merits of this approach.

It was agreed that each member would produce a map of their activity interaction with other IARU members. When these are combined each will learn about things of which they were unaware. At the end of the process, we should have a good snapshot of where we are now. Members to get a first effort to the secretariat by end-December.

Joint/dual degrees

Opportunities for Post Doc or graduate students could be tied into the proposed IARU research activities.

Benchmarking

Agreed the current benchmarking activities should be linked to the agreed legal data collection agreed at the senior research deputies meeting. No need to initiate more at this stage.

Responding to crises

Yale is willing to share their extensive crisis management materials with IARU members. Any additional activity in this area could be developed bilaterally between interested partners. It was suggested that this might be best taken up among those with responsibility for these issues – perhaps registrars or their equivalents.

Public policy statements

Presidents to discuss in March, 2007.

Summer Schools and Internship Programs

John Lie will follow up and approach Intel and Cisco in the first instance.

Presentation by Professor Kuebler on proposal for annual sustainability prizes

Professor Kuebler presented his proposal for the IARU to establish prizes for sustainability similar to Nobel Prizes. There was doubt expressed about the advisability of the IARU adopting such a politically sensitive agenda at this time. The point was also made that this was a bit premature given that IARU had not yet developed a research agenda around sustainability. Participants agreed to wait on reactions from expert academic representatives at the meeting on energy, resources and environment scheduled to take place over the next two days.

Action required:

- i. Leads of the remaining workshops to be advised to ensure that a costings model and the identity of suitable funding bodies and other agreed requirements are included in material prepared for Presidents in March.
- ii. Secretariat will circulate all research proposals to the IARU members with significant lead time to the Presidents meeting.
- iii. Secretariat with the assistance of a select group seek external seed funding using the USD100,000 (from annual contributions) as leverage.
- iv. Members asked to send their research protocols to the secretariat (or identify sensitive areas).
- v. Chair IARU - members to send expressions of interest to the secretariat by the end of October.
- vi. Secretariat to approach current Chair on his views about extending his term.
- vii. Secretariat will circulate options about the location of the secretariat for 2008-2009 and the long-term alternatives of the location of the secretariat.
- viii. Secretariat will send an email to the Presidents seeking feedback for the 2007 Presidents meeting agenda and associated activities.
- ix. Tokyo to provide to the secretariat for circulation possible dates for the 2007 Senior Officers meeting to be hosted in mid - late September.
- x. Annual contributions to remain at \$20,000.
- xi. Secretariat manage the process of vetting requests for seed money to assist in the research proposals being developed for the Presidents meeting in March and co-opt assistance as required.
- xii. Secretariat to draft guidelines about the appropriate use of the USD10,000 funding
- xiii. The secretariat will register the IARU trademark in the eight countries.
- xiv. All IARU members will map their existing relationships, with the aim of increasing awareness of existing activities among partners and send these to the secretariat by the end of the year.
- xv. Members to provide comment to NUS about the proposed NGS – IARU Scholarship
- xvi. Agreed the current benchmarking activities should be linked to the agreed legal data collection
- xvii. John Lie (Berkeley) to follow through with the Internship Programs proposal.

