



## Outcomes of the 2007 Meeting of IARU Senior Officers

### Senior Officers

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#### 2.1 Security

The meeting agreed that work on this project should proceed as per the paper, with a view to preparing a revised, more refined proposal to be prepared immediately following the workshops planned for March/April 2008. A letter would be sent to the IARU Chair advising the outcomes of the workshop and seeking a small amount of funding to maintain momentum. This would be considered by Presidents at Yale in late April and contributions sought from interested members.

The meeting agreed that Tokyo should apply for JSPS funding in the upcoming round and that a second workshop should be scheduled for Tokyo in 2009.

#### 2.2 Ageing, Longevity and Health

The meeting congratulated the authors on a very well prepared proposal and agreed that work should proceed. Copenhagen will now take the lead on preparing tailored bids for funding which will be sent to the IARU chair, who will circulate to colleagues for advice and then authorise where appropriate. These tailored bids should be provided with a covering note detailing recommendations on how funding agencies should be approached and by whom.

#### 2.3 Energy, Resources and Environment

The meeting agreed that this project should proceed. Once more work had been done on refining the financial details, the same process as for the Ageing, Longevity and Health project should be followed.

#### 2.4 Approaches to funding agencies

It was agreed that while there may arise conflicts between IARU bids for funding and bids prepared by individual members in other contexts, these could be managed in the same way similar conflicts are managed on a regular basis.

It was agreed that Presidents would need advice from their senior research deputies on quality of research proposals before they would be prepared to put their names to bids for external funding. Lawrence Cram undertook to prepare a template and circulate to DVC (Research) colleagues for comment. This might include:

- The extent to which the IARU adds value to the research proposed
- The quality of the research program
- The education agenda (if any)
- Management and leadership of the program
- Finances

### 3 ISSS

The meeting noted the progress report from ETH Zurich and the planned first event in Singapore in 2009.

### 4 2009 United Nations Climate Summit, Copenhagen

The meeting noted the update provided on the day by University of Copenhagen and planned date of 10-12 March 2009. Copenhagen's note sought names of candidates for the Scientific Congress Committee by 1 October with a view to convening a meeting on 12 November. Steering Committee nominations were also sought by 1 October.

### 5 Movement of People

It was agreed that the sub-project on Human Security fitted well with Cluster five of the Security proposal and could be taken forward in that context.

Professor Sato and Dr Lie will discuss how a narrower and more focussed proposal might be prepared.

### 6 Women in Universities Project

The meeting noted Yale's report on progress on this project.

#### **Part 1 – Engendering Self Knowledge**

Members are asked to identify a coordinator from their Office of Institutional Research, or equivalent, to participate in two meetings: one (perhaps a “virtual” meeting) to exchange information and determine actions and a timetable, followed by a second to exchange experiences, address problems and identify solutions

#### **Part 2 – Interventions to improve the advancement of women faculty**

#### **Part 3 – Equality and the Gender of the Globalizing University**

Don Filer will check what has happened to the “Gender Gap” issue and advise Oxford.

Judy Resnak and colleagues will be in contact with all IARU members to invite participation.

Tokyo informed participants that the Tokyo Office for Gender Equality would hold a symposium in February 2008 and invited participation from IARU members.

## 7 Possible Capacity Building Role for IARU

The meeting noted the paper and supported the idea in principle. It was agreed that this sort of capacity building might best be done by individual universities and it was not clear what value might be added by IARU involvement. The difficulty of doing this at a level other than at a single university in a particular discipline was noted. It was agreed that interested members would prepare case studies for the 2008 **Senior Officers Meeting as a way of sharing information and learning from each other.**

## 8 IARU and Careers

The meeting agreed that this activity should be encouraged and supported, including the symposium planned for July/August 2008 at NUS. ANU, NUS, Oxford and Copenhagen were positive about the opportunities this might bring, especially in terms of assisting students returning from IARU members to their own countries where other IARU members might be able to provide assistance.

## 9 IARU Membership

The general consensus was that in this early stage of the development of the IARU it would be best to keep it small and manageable. The benefits of working with “like” institutions are considerable. Yale and Berkeley were more inclined to the view that adding members to give a more “global” dimension to the IARU was desirable.

It was noted that Presidents had agreed that no new members should be added before 2009. Given that the only meeting of Presidents before then would be at Yale in 2008, this matter should be discussed at that meeting.

It was agreed that Don Filer would convene a small group to prepare a paper on the issues around increasing IARU membership for consideration by Presidents at Yale in April 2008. Other members of this group will be Kiichi Fujiwara, Barry Halliwell, Heather Bell and Iain Watt. Issues to be addressed will include:

- The threshold issue of whether IARU should have more members;
- How would such members be selected and invited?
- What factors should be considered (starting with the five outlined in the agenda paper)?
- What regions should be considered?
- Would some sort of mentoring approach or incorporating universities from developing countries into IARU projects be a more suitable solution?

There will be political sensitivities that must be taken into account.

## 10 Agenda for meeting of Presidents at Yale in April 2008

The following items were flagged for discussion at the meeting in April 2008:

- Sustainable Campuses
- IARU Research Projects
- Women in Universities Project
- Global Summer Program
- Research-led Teaching
- IARU Membership
- IARU Going Forward – an analysis of the success or otherwise of IARU’s first 28 months.
- IARU Program on Industrial Innovation
- Engaging Younger Staff in IARU Research Collaboration.

The secretariat will circulate a draft agenda for comment by end-2007. Members are invited to suggest items for inclusion.

## 11 Senior Officers meeting in 2008

It was agreed that University of California, Berkeley would host the meeting of IARU senior officers in 2008. The secretariat will liaise with Dr Lie to settle on some possible dates in late September or early October and circulate to participants to determine the most suitable date by end-October.

### 12.1 Making the Most of Ideas! Outline proposal for an IARU Program on Industrial Innovation.

The meeting approved the development of a more detailed proposal for consideration by Presidents at Yale in April 2008. ANU, NUS and Copenhagen expressed strong interest in working with Cambridge on this proposal. Mike Gregory will develop a more “fleshed-out” proposal in consultation with colleagues at ANU, NUS and Copenhagen, which will be circulated to members by end-December inviting comments and nomination of participants.

### 12.2 Meeting of Presidents at Cambridge in April 2009

Cambridge has advised that there are two possible windows – April 22-24 or April 28-30. Participants agreed to check the diaries of their presidents and get back to the secretariat. Secretariat will follow up with a view to settling on dates by end-October.

### 12.3 Possible funding for young researchers to get together to build “bottom-up” research proposals

Cambridge proposed a mechanism to engage younger staff in the IARU through low cost (maybe between \$5000 and \$20000 per project) bids to support conferences and/or workshops to develop collaborative research proposals across IARU members. It was agreed that this should be developed and brought to the meeting of Presidents at Yale in April 2008. Mike Gregory will prepare a brief proposal which the secretariat will circulate for comment and revision as a paper for the April meeting.

### 12.4 Financial Report and Secretariat Funding

The meeting noted the financial report and agreed to increase the annual allocation of funding support to the secretariat to USD80,000 pa. ANU will continue to provide the balance of funding support required by the secretariat.

### 12.5 Redesign of Yale MBA

Participants noted the information provided on Yale’s new MBA structure and the planned seminar on the new curriculum in early 2008. Don Filer will provide information to the secretariat, who will then circulate invitations to members to each send two representatives.

### 12.6 Research Admissions

It was agreed that members would establish an informal network to assist each other in evaluating the academic qualifications of students from countries where this can be difficult. In the longer term some sort of “practical resource” of information might be developed.

### 12.7 What is a PhD?

ANU, NUS and Oxford agreed to work together on an informal basis to share information on the content, structure and aims of PhD programs. Lawrence Cram will circulate a note to initiate the conversation.

